

Please record a video to answer the following questions:

1. Why are you running for the United States Congress and what are your qualifications?

As an owner of multiple small businesses in the district, I have seen what the dramatic changes of COVID shutdowns and high Inflation have done to the families of my employees. Our restaurants have seen increases in almost every item we purchase by over 60%. It is clear that more business experience is needed in Washington D.C. to stop out-of-control spending and provide for energy independence to lower overall inflation quickly. Understanding basic Economic principles will allow me to provide leadership as we help everyday citizens of our community.

2. Name an Arizona leader, either current or past, whose approach to the public policy you align with. From a policy perspective, please explain why you chose this leader.

Congresswoman Debbie Lesko. The reason I chose Congresswoman Lesko is that she works hard for her district. As a former Marine, I understand that hard work and dedication to your profession are essential to success. The one thing I am sure of is that no other person in Washington will outwork me. I am dedicated to Constitutional Conservative principles that will create better opportunities for our citizens and future generations. I am doing this for the citizens of our district, not to have a stepping stone in a political career.

3. What is most important to Arizona's economic future and what steps would you take to meet those needs?

Two things are exceptionally important to our future. One is Water, we need federal assistance to deal with the disparities between states on how water resources are shared. I look at water as all of the above policies, new water resources (like desalination), increased technology to provide more potable water as many other dry climate countries have adopted, more equitable sharing of Colorado River Water, and policies that allow us to conserve without halting economic output.

The second is supply side issues with inflation and supply chain. With no deep water port, we rely on the shipping of goods to the valley and we must keep stable energy prices for those goods. With the Phoenix metro being one of the hardest hit locations from inflation it is important that we provide enough energy resources to protect our supply chain which in turn protects consumers from massive price fluctuations that force hard decisions between basic necessities for their families. I will bring back programs like the Keystone XL pipeline and releasing of permits for more oil and gas exploration. We cannot gold cold turkey as we transition to different energy platforms and need a predictable and stable supply of all energy in this inflationary time.

Please answer the following questions in writing:

1. If elected to represent Arizona, what are your top three priorities in office?

Tackling Inflation is my first priority. I would pursue more domestic energy production which is a basis for a large part of the current rise in inflation. As a small business/restaurant owner almost everything we purchase has gone up 60%. A large part of that is increased shipping costs. We need to live within our means and continuing to raise taxes during an inflationary time when we have record revenues makes no sense. We must begin to control spending. **Immigration** - The humanitarian crisis at the border is unacceptable, we must finish the wall and hire thousands more border agents to finally secure our border and stop incentivizing chaos.

The Economy – I would make the previous Tax Cuts and Job Act provisions permanent. I will institute pro-growth policies like accelerated depreciation and reduce capital gains so we can incentivize investment in American Manufacturing and open our Entrepreneurial business development sector.

- 2. If endorsed by the Chandler Chamber, what does your engagement plan look like with the Chamber and Arizona businesses following the election?
 - I plan to build a first-class constituency services office in the district to meet the needs of our community and help solve problems for local businesses by either helping remove a burden or finding resources available to help them thrive. I plan to be back in the district every week when the work in Washington is completed so I can meet with organizations like the Chamber to understand the current needs of its member companies and constituents so I can better serve. It is essential that I am in the community I serve, you can only legislate properly when you understand what those who elected you need.
- 3. What is the role of bipartisanship and how does it affect your objectives in Congress? On what issues will you work with members of the other party?
 - As a businessman, I have learned not to discount others' ideas out of hand

without understanding the reason for that idea and why that person is invested in their idea. I have a core set of principles that will drive my processes and policies that I want to fix, but that does not mean you close the door on other options. The most logical place for bi-partisan support is with our veteran community. As a former Marine, I understand that a large number of veterans are hurting. Either from physical and visible scars or from serious mental health issues. We need to stop the rash of suicides in the veteran community and provide them with the resources necessary to transition into civilian life.